

Chugai R&D Meeting

CHUGAI PHARMACEUTICAL CO., LTD.

13 December, 2021



Important Reminders



This presentation may include forward-looking statements pertaining to the business and prospects of Chugai Pharmaceutical Co., Ltd. (the "Company"). These statements reflect the Company's current analysis of existing information and trends. Actual results may differ from expectations based on risks and uncertainties that may affect the Company's businesses.

Information regarding pharmaceuticals (including products under development) is included in this presentation, but is not intended as advertising or medical advice.

Chugai R&D Meeting Agenda



Head of Research Div. Hitoshi likura Ph.D.

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Head of Research Div.

Hitoshi likura Ph.D.

Update on Antibody Engineering Technologies

Head of Translational Research Div.

Tomoyuki Igawa Ph.D.









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Chugai's Research Policy

Hitoshi likura Ph.D. Head of Research Div.

Chugai's Growth Strategy Logo



TOP INNOVATOR I_{2030}

Name of our growth strategy to become a Top Innovator in 2030

"TOP" expresses our aspiration to become the leading innovator globally, not just in Japan.

The "I" has two meanings: "Innovator" and I as in "I" or "me"

"I" of the Innovator

Become a top-class innovator in the global healthcare space

"I" as I or Me

Each one of us plays a leading role in Chugai's pursuit of TOP I 2030.



Achieving the world's most advanced drug discovery

- Realize totally original drug discovery ideas
- Expand existing technologies and building new technological foundations
- Adopt digital technology (Digital Transformation)
- Collaborate with leading global players (Open Innovation)



Dramatically Improve Treatment Satisfaction

Multi-Modality Drug Discovery Platform



Drug discovery technologies

- Medical needs are becoming more diverse and complicated
- Development of advanced drug discovery technologies to meet high medical needs

Precise understanding of disease mechanisms

- Understanding the molecular mechanisms of diseases required for drug research and development
- Deepening understanding of disease through collaboration with academia

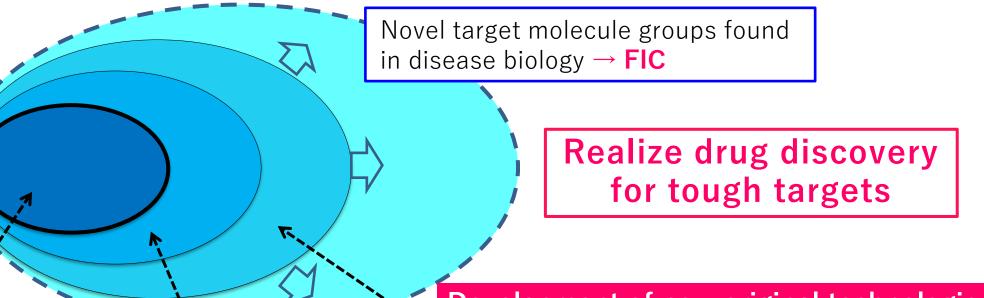
Efficiency of research and development

- Automation and robotics
- Improving data processing capacity with AI
- Creating precise supervised data

What We Need to Achieve First-in-Class (FIC), **Best-in-Class (BIC)**



Strengthening of disease biology



Development of new original technologies

UMN target molecules technology.

⇒Generic

UMN: Unmet Medical Needs

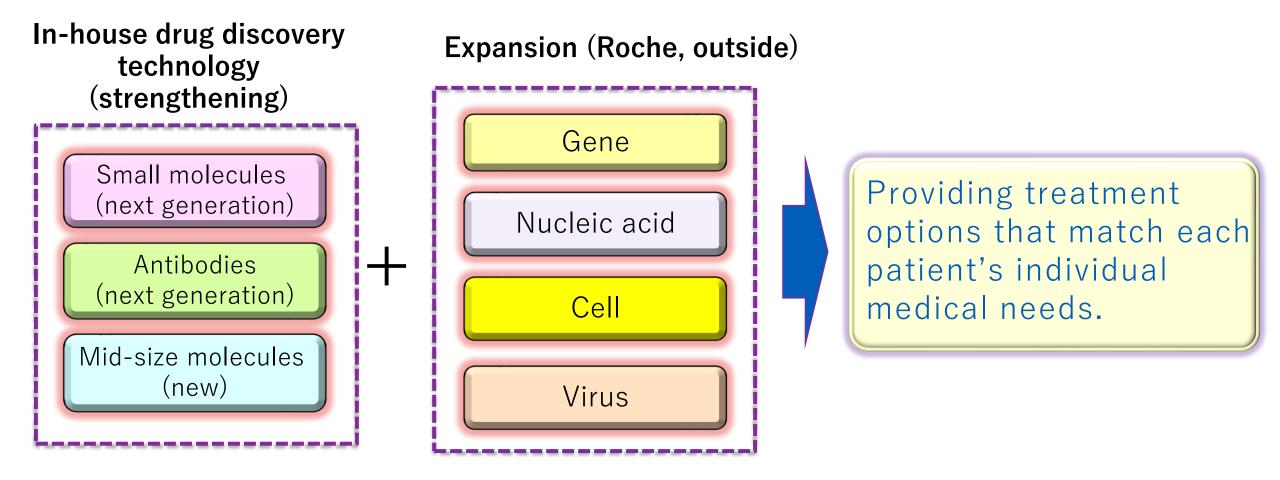
Promising target molecules that reachable by conventional can achieve effects with our original technologies that are unattainable with conventional technologies. ⇒BIC

Novel target molecules found to be druggable for the first time using our unique technology. ⇒FIC

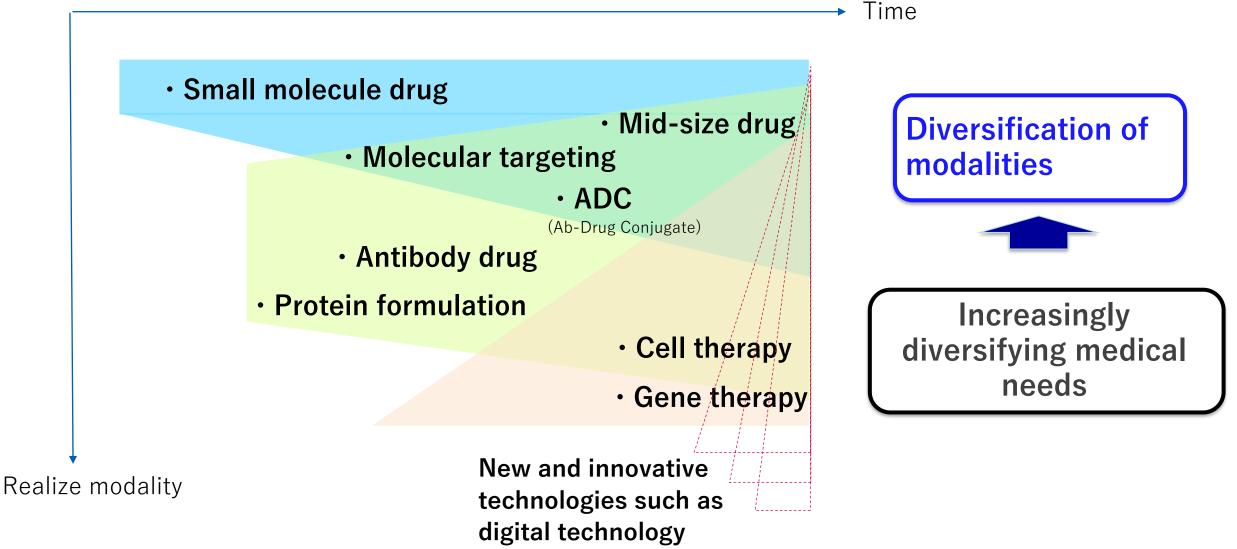
Construction of Multi-Modality Drug Discovery Platform



Responding to diverse target molecules and diverse medical needs

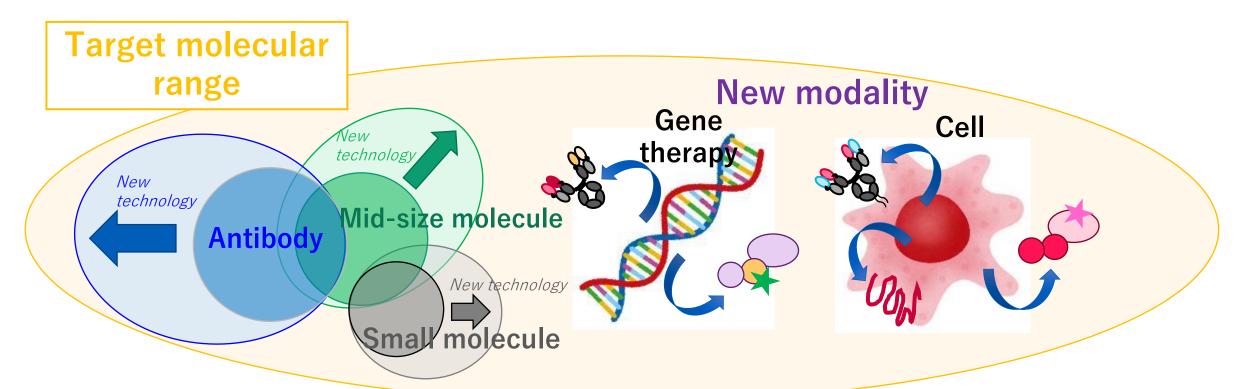


Creating Innovative Modalities by Integrating Technologies



Expanding Our Druggable Space and Realizing Novel Mechanisms of Action





Protein engineering technologies cultivated through Chugai's strong antibody technologies

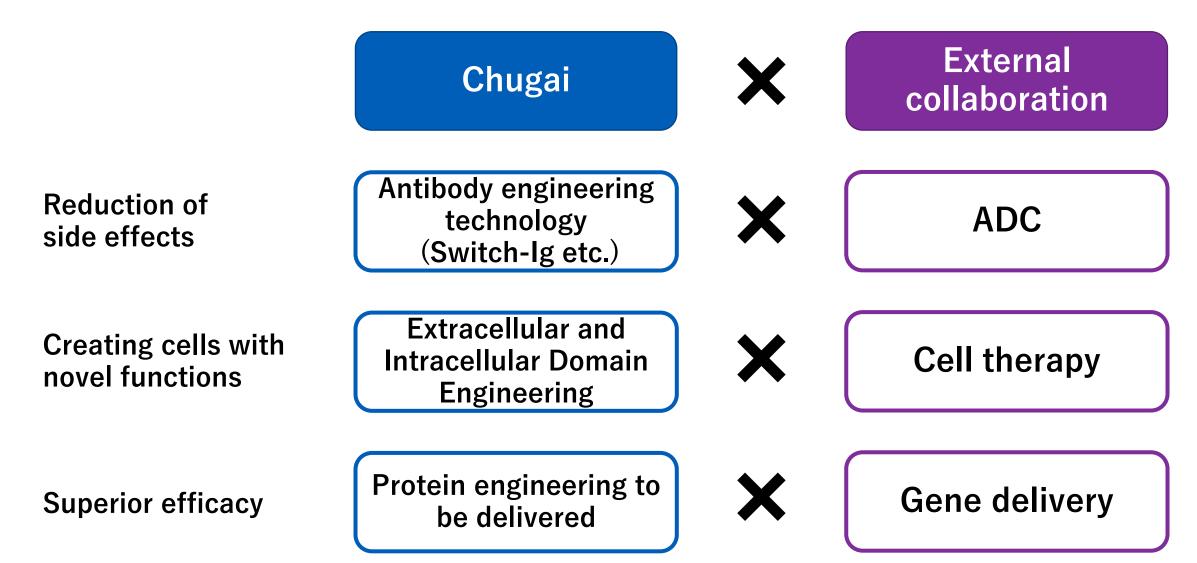


New modalities through external collaboration

gene therapy, cell therapy, etc.

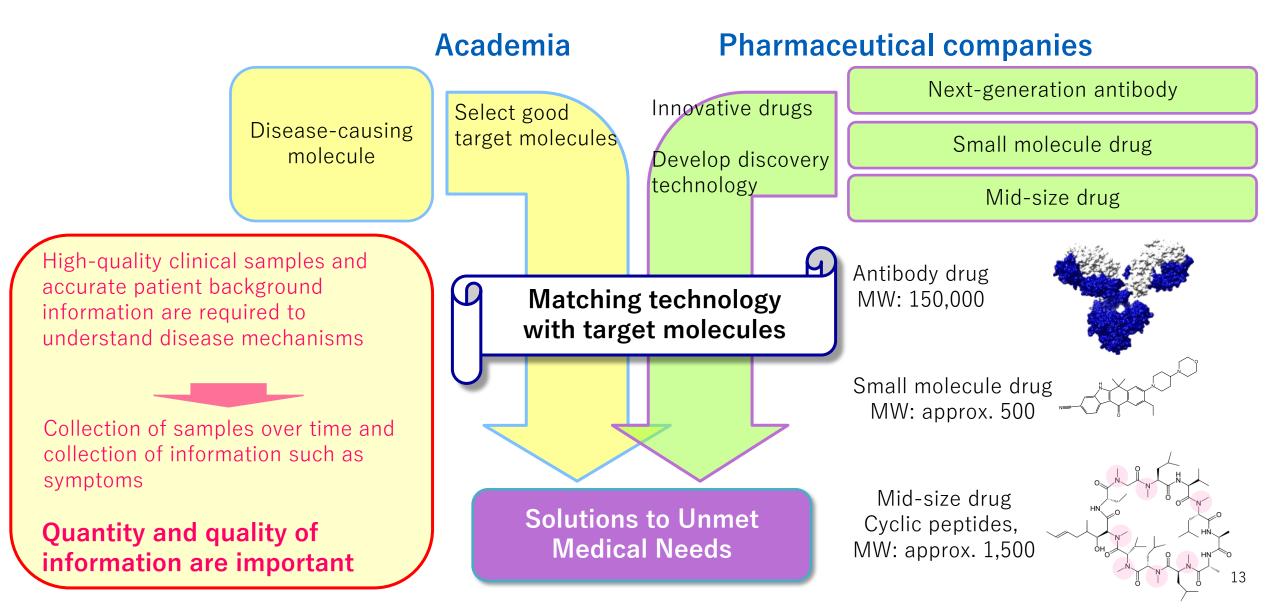
Examples of Concepts Combining Protein Engineering and New Modalities





Search for and Identify Target Molecules

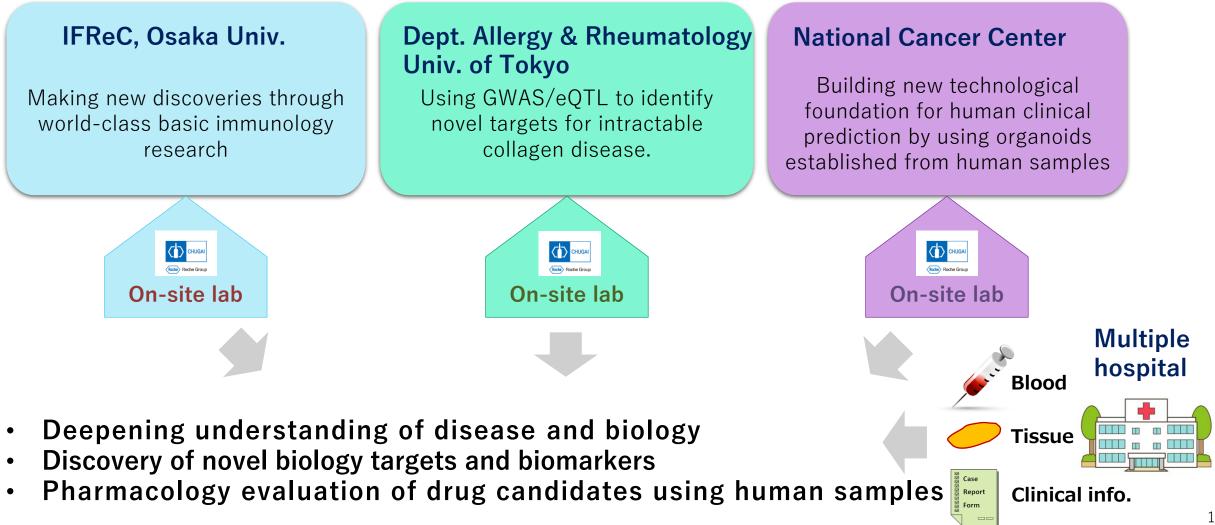




Collaboration with Academic Institutions



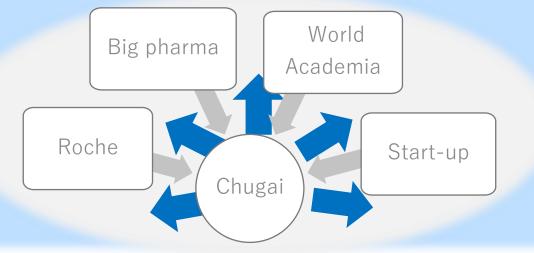
GWAS: Genome Wide Association Study eOTL: Expression Quantitative Traits of Locus



Pursuing Value Maximization: Collaboration with Outstanding Advanced Global Players



- Continue to emphasize Chugai's "craftmanship" and break away from "pure self-reliance"
 - 1. Acquiring / co-establishing technologies
 - 2. Agile response to paradigm shifts
 - 3. Effective use of Roche the group's technologies to speed up
 - Collaboration utilizing the advantage of our competitive in-house technologies (Antibodies and Mid-size molecules) to pursue outputs



External collaboration starting from specific Strategic-Wants Shift from purely self-reliant drug discovery to active collaboration

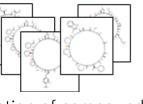
Trials using Digital Technology in Drug Discovery



Roche Roche Group



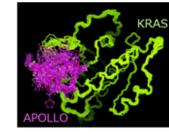




Creation of compound structure by Al

Strengthen structural analysis Tech.

(Cryo electron microscope)



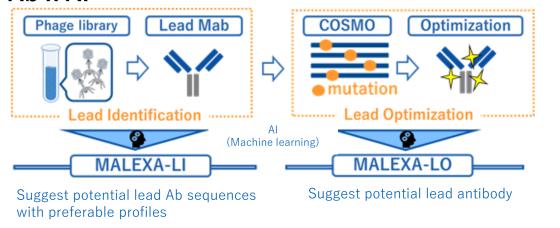
Molecular dynamics, Binding site simulation

Digital Pathology: Digitizing pathology analysis



Multiple disease analysis was automated, Numerizing characteristics of interest from images

Ab x Al



Robotics: Next-generation lab automation



Connect automated tests using multiple interacting robots

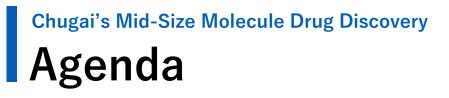


Bench-type robot that can mimic a human investigator



Chugai's Mid-Size Molecule Drug Discovery

Hitoshi likura Ph.D. Head of Research Div.



01

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Challenge to Mid-Size Molecule Drug Discovery

Challenge to Solve in Cyclic Peptide Drug Discovery

Foundation to Support Mid-Size Molecule Drug Discovery

Chugai's Mid-Size Molecule Drug Discovery





Challenge to Mid-Size Molecule Drug Discovery

⁰² Challenge to Solve in Cyclic Peptide Drug Discovery

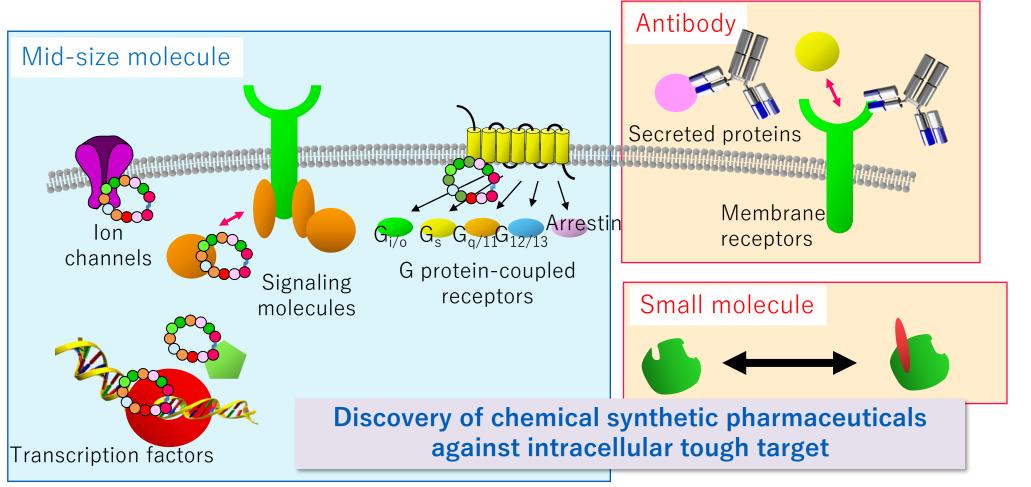
IDENTIFY and Support Mid-Size Molecule Drug Discovery

Mid-Size Molecule: Challenge to Address UMN That Cannot be Resolved with Small Molecules and Antibodies



PPI: Protein-Protein interaction

- Drug discovery for intra-cellular tough targets without pockets binding to small molecules (e.g., PPIs).
 - > Antibodies target only extracellular molecules (approx. 20% of the total protein)
 - Target molecules with pockets (approx. 20% of proteins)



Rule of 5: Established Guideline for Small Molecule Drug Discovery



- Groundbreaking rule derived from the study of previous drugs that established the best physical properties needed for orally available medicines.
- Probability of successful drug discovery improved after the global adoption of these guidelines.

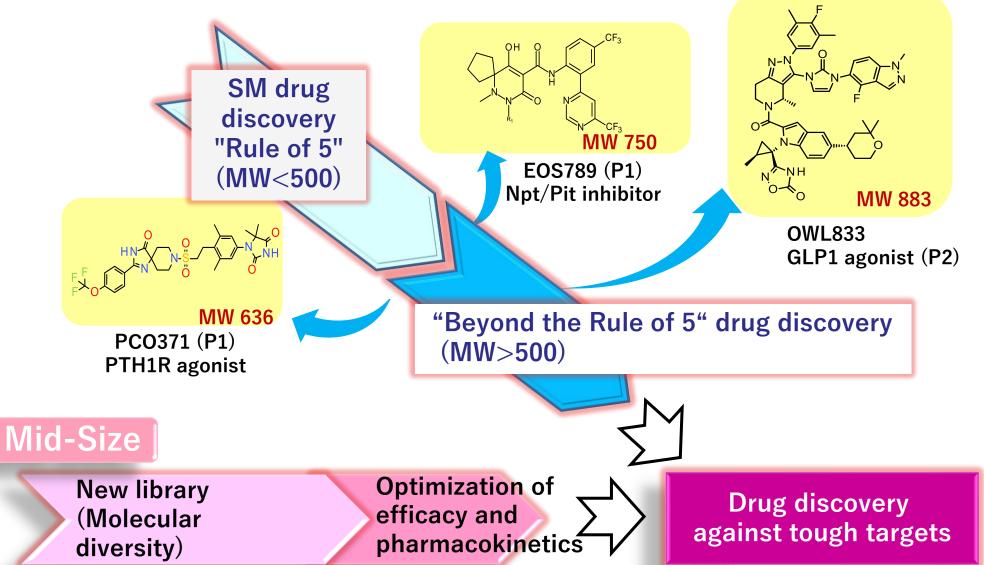
At least 3 of the following 4 requirements must be met:

- **MW < 500** Molecular weight is less than 500
- cLogP < 5
- No. H-B acceptor <10
- No. H-B donor < 5

Cannot be too oily (because of increased susceptibility to oxidative metabolism)

Cannot be too watery (because it makes it difficult to penetrate the cell membrane)

Evolution of Chugai Chemistry Directed to Tough Targets: Beyond the Rule of 5



Roche Roche Group

Benefit of Cyclic Peptides

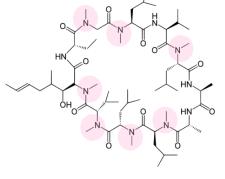


① Mid-size molecules (MW: about 1500) are good for drug discovery against tough targets

⇒ Can induce "Induced fit" of the target protein* (no protein-side pockets are required) *Nature 2007, 450, 1001

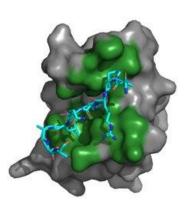
2 Parallel synthesis will be possible once the chemical synthesis method is established

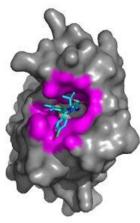
- \Rightarrow Leads to the elucidation of drug-likeness (Rule of 5 for mid-size molecules)
- ③ Compound library construction with great molecule diversity for promising multiple hit compounds is possible.
 - \Rightarrow Display library (diversity of 10¹²) widely used in antibody discovery can be applied.



Cyclosporine MW 1202.6

ex. Bromodomain





PDB ID: 3MXF

PDB ID: 2WP1

Chugai's Mid-Size Molecule Drug Discovery

02



O1 Challenge to Mid-Size Molecule Drug Discovery

Challenge to Solve in Cyclic Peptide Drug Discovery

O3 Foundation to Support Mid-Size Molecule Drug Discovery

Challenges to Solve in Cyclic Peptide Drug Discovery



 To impart Drug-likeness to mid-size molecules that are Beyond the Rule of 5 In addition, Drug-likeness should be defined (semi)quantitatively Our medicinal chemists (semi) quantitatively define Drug-likeness by synthesizing and evaluating a numerous and various cyclic peptides

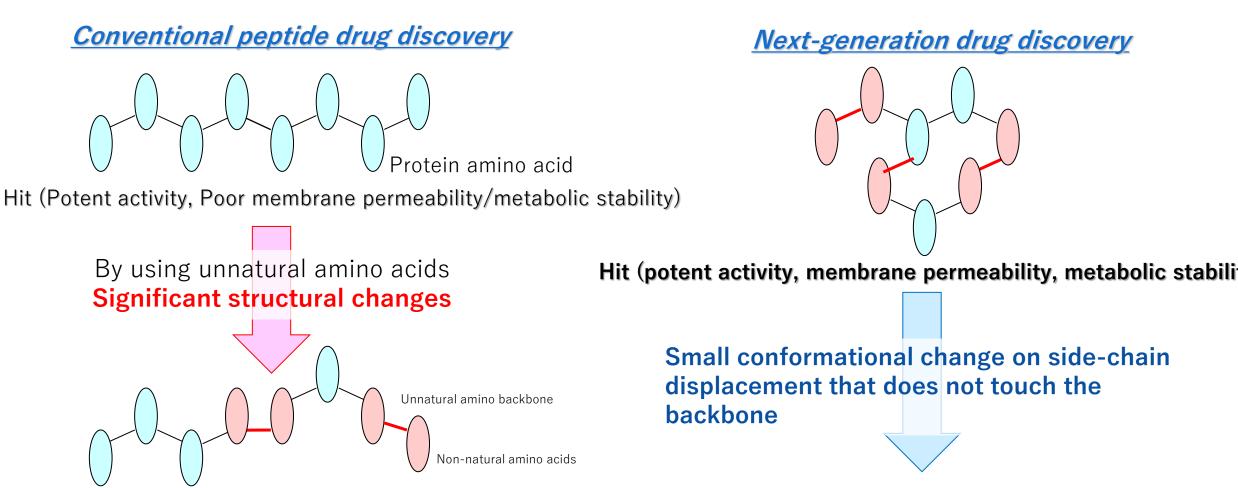
- With Drug-likeness defined (semi)quantitatively, to construct a display library of non-natural peptides that meets our established definition of Druglikeness
 - More advanced technologies are required

Lead (weak activity, good membrane permeability/metabolic stability)



Hit (potent activity, membrane permeability, metabolic stability)

Lead

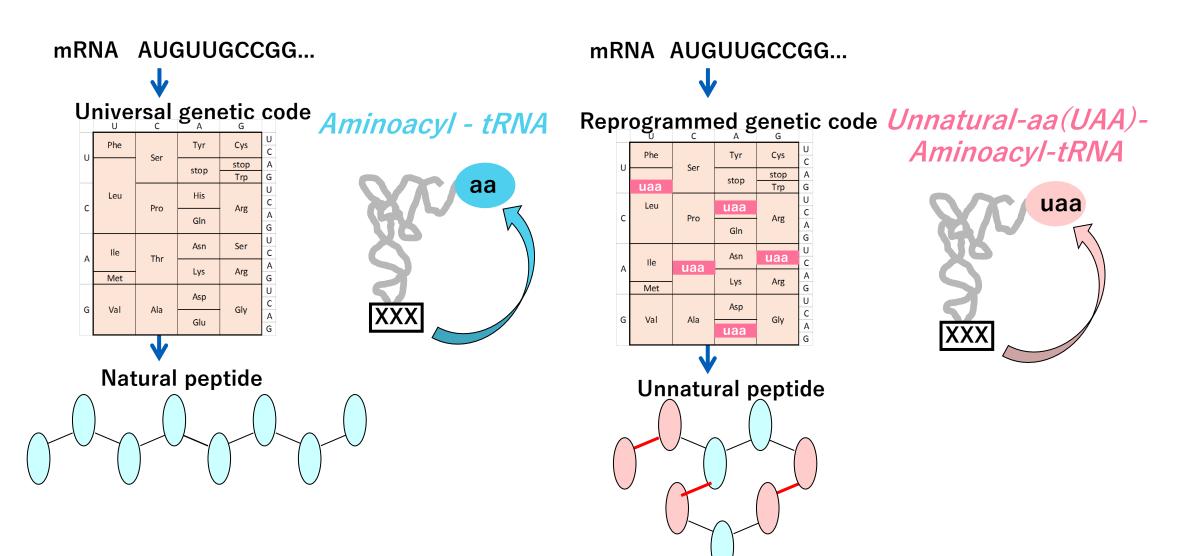


Getting Drug-Like Hit with Mid-Size Molecule Small-Molecule Strategies (Hit-Selection Using Rule of 5) are also **Applied to Mid-Size Molecule Drug Discovery**

(Roche) Roche Group

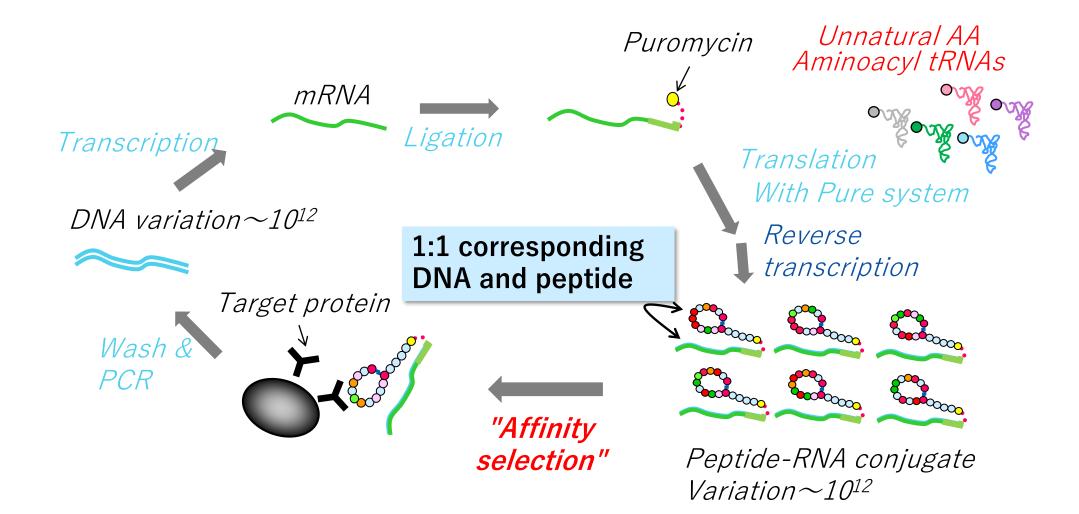
Translational Synthesis of Unnatural Amino Acid (UAA) Peptides Using Reprogrammed Genetic Codes





Drug-Like Peptides with 10¹² Diversity Could be Achieved by mRNA Display





Challenges to Solve in Cyclic Peptide Drug Discovery



 To impart Drug-likeness to mid-size molecules that are Beyond the Rule of 5 In addition, Drug-likeness should be defined (semi)quantitatively Our medicinal chemists (semi) quantitatively define Drug-likeness by synthesizing and evaluating a numerous and various cyclic peptides

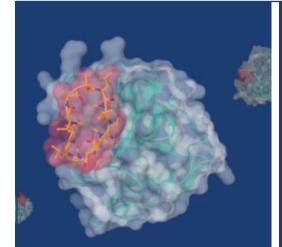
 With Drug-likeness defined (semi)quantitatively, to construct a display library of non-natural peptides that meets our established definition of Druglikeness

Established Drug-like cyclic peptide library (*variation* $\sim 10^{12}$)

Establishing a System that Allows Us to Screen more than 20 Targets in a Year at CPR

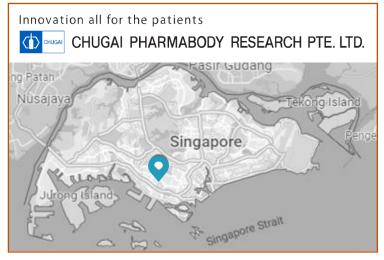


HTS: High throughput screening CPR: Chugai Pharmabody Research Pte. Ltd.



Mid-size molecule

- Cyclic peptide
- Oral administration
- Membrane permeability





High-throughput Screening platform - Identify binders to many targets

Semi-automated system



Construction of Cyclic-Peptide Drug Discovery Technology by Fusing Medicinal Chemistry and Biotechnology



Chemistry:

Identifying criteria for Drug-likeness

Biotechnology:

Library construction, obtaining Drug-like hits

Without major structural changes



Chemistry:

Products

Creation of lead compounds from hit Compounds

Creation of clinical products by optimizing lead compounds **Biotechnology:**

Conformational analysis of target proteins and hit compounds 31

Chugai's Mid-Size Molecule Drug Discovery Agenda

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O1 Challenge to Mid-Size Molecule Drug Discovery

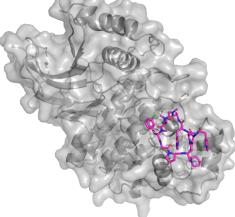
Challenge to Solve in Cyclic Peptide Drug Discovery

OB Foundation to Support Mid-Size Molecule Drug Discovery

Hit to Lead: X-ray Structure, Cryo-Electron Microscopy, and Digital Utilization

X-ray crystal structure

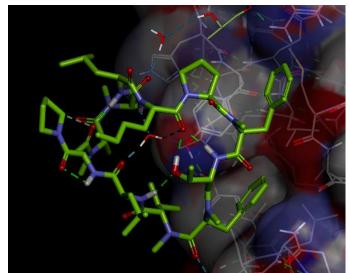
Synchrotron radiation



• Digital utilization

Chemical structural modification based on various in-house experimental data

- Simulation
- Prediction model



(crystal structure of the hit compound)
 Cryoelectric structure

Electron microscope





Set up of Production Facilities



- Acquired advanced technologies for EHS as well as small-and mid-size compounds with high pharmacological activity
- Build a consistent in-house supply system from manufacturing process development and early clinical development to initial commercial production in 2025

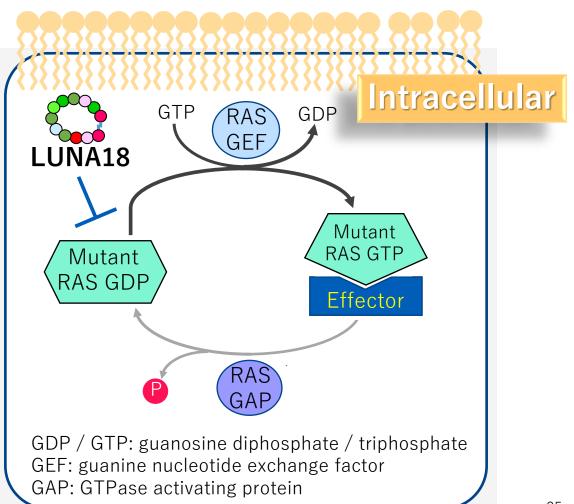
	Pre-Clinical	Phase 1~	-Phase 2 Ph	ase 3 to initial commercial
	Laboratory building	FJ1	EJ2	FJ3
	Ukima Research Laboratories	Fujieda Plant		
Start of Operatior	า 2020	2003	Scheduled in Dec. 2022	Scheduled in Mar. 2025
Total floor area	4,925 m ²	5,417 m ²	6,190 m ²	10,250 m ²
Total investment	4.5 billion yen	7 billion yen	19.1 billion yen	55.5 billion yen

The First Clinical Trial from Mid-Size Molecule Technology (October 2021)



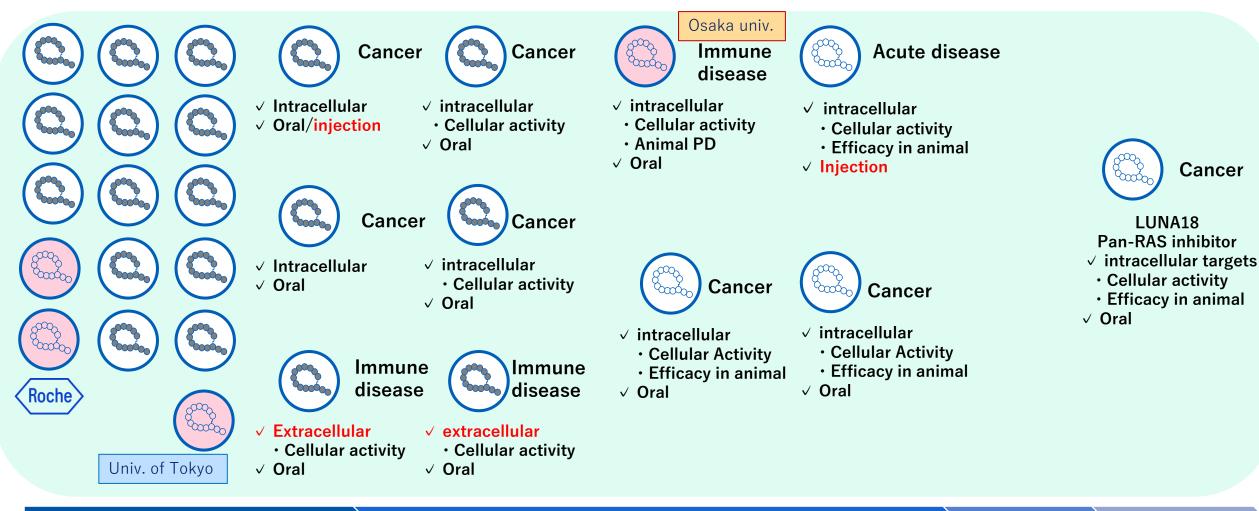
Novel cyclic peptide, LUNA18

- Orally available cyclic peptides
- Inhibits protein-protein interaction between RAS and GEF (inhibits RAS activation)
- Inhibits tumor cell growth for various RAS alterations (mutations or amplifications)



Mid-Size Molecule Drug Discovery: Research Portfolio





Lead Identification

Lead Optimization

Phase 1

GLP tox.

Chugai Life Science Park Yokohama



Overview

Core research laboratory constructing in Totsuka-ku, Yokohama city, Kanagawa (Scheduled for completion in 2022)

- Building area: 35,210m²
- Total floor area: 119,960m²

Focusing on global warming countermeasures, regional disaster prevention, and biodiversity conservation, aiming for environmental performance certification

In addition to making environmental agreements with Yokohama City, we emphasize coexistence with the local community



- By integrating all functions involved in drug discovery research, we will increase the efficiency of research and promote closer cooperation among our researchers.
- Promote more intensive integration of biology and technology
- Promote technology development of specialized formulation that is important for Mid-size drug production: Construction of a dedicated building
- Improve research productivity by utilizing cryo electron microscopy, automatic robots, and digital foundation such as Al



Update on Antibody Engineering Technologies

Tomoyuki Igawa Ph.D. Head of Translational Research Div.



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Dual-Ig[®] Next Generation T cell Bispecific Technology

O2 LINC-Ig[™] Agonistic Activity Enhancing Technology

PAC-Ig[™] Disease/Tissue Specific Protease Activatable Antibody Technology

MALEXA[™] Antibody Design by Machine Learning

Update on Antibody Engineering Technologies Agenda

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Dual-Ig[®] Next Generation T cell Bispecific Technology

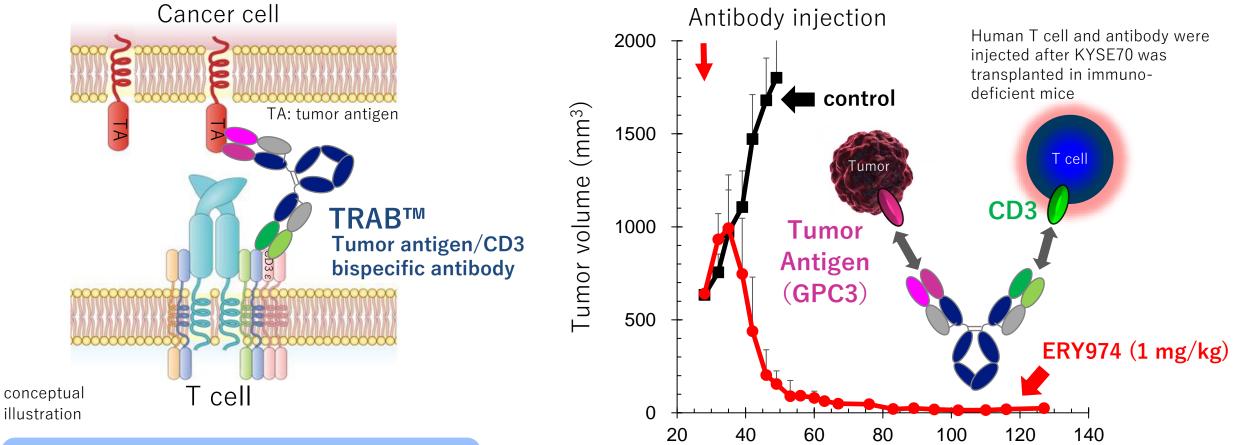
LINC-Ig[™] Agonistic Activity Enhancing Technology



MALEXA™ Antibody Design by Machine Learning

T cell Redirecting AntiBody (TRAB™) is a Bispecific Antibody in Cancer Immunotherapy





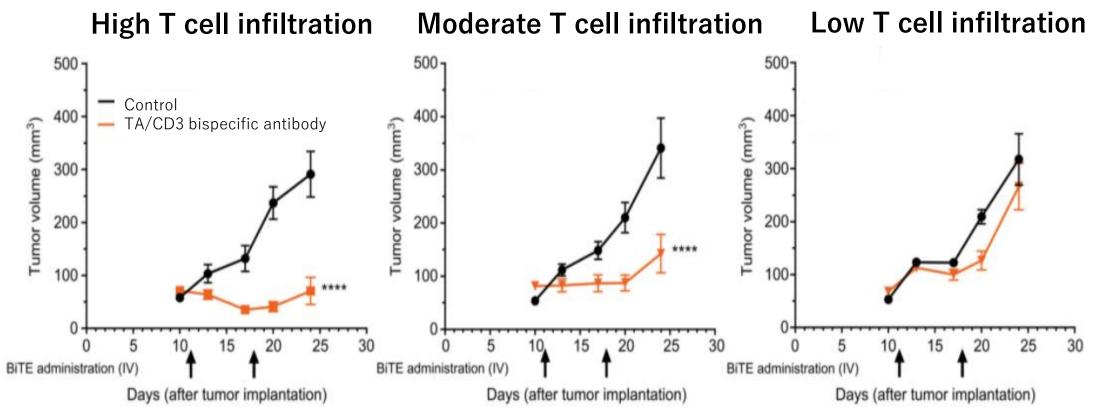
TRAB™ induced T-cell activation by cross-linking CD3 ε.

Ishiguro et al, Science Translational Medicine 04 Oct 2017:Vol. 9, Issue 410, eaal4291 (The author is an employee of Chugai Pharmaceutical Co., Ltd.)

Days after tumor transplantation (day)

Effect of TA/CD3 Bispecific Antibody is Limited Against Tumor with Less T Cell Infiltration





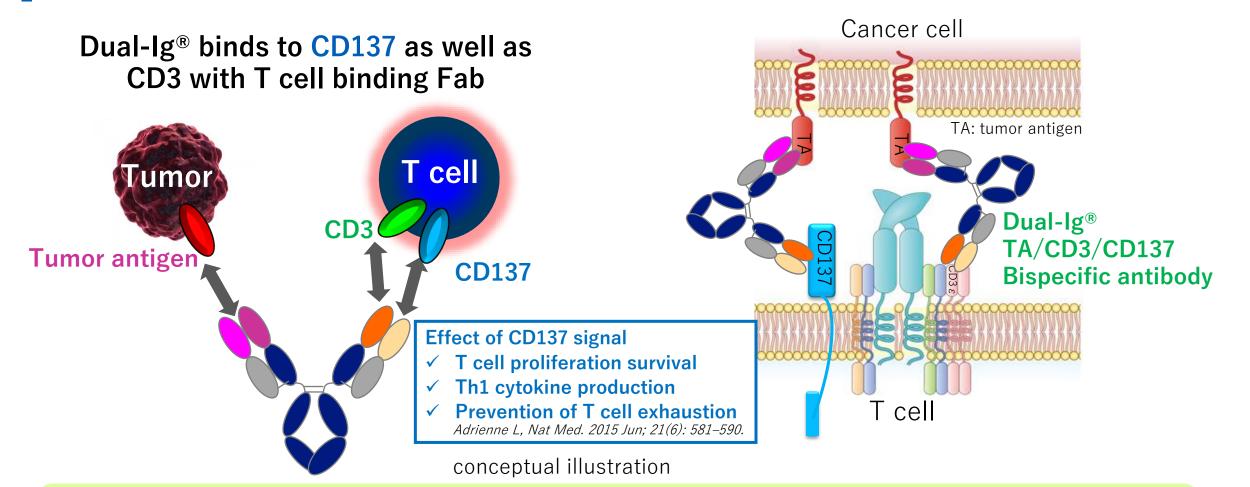
Belmontes B, Sci Transl Med. 2021 Aug 25;13(608).

TA/CD3 bispecific antibodies are developed globally, but the preclinical study showed its efficacy is limited against tumor with less T cell infiltration.

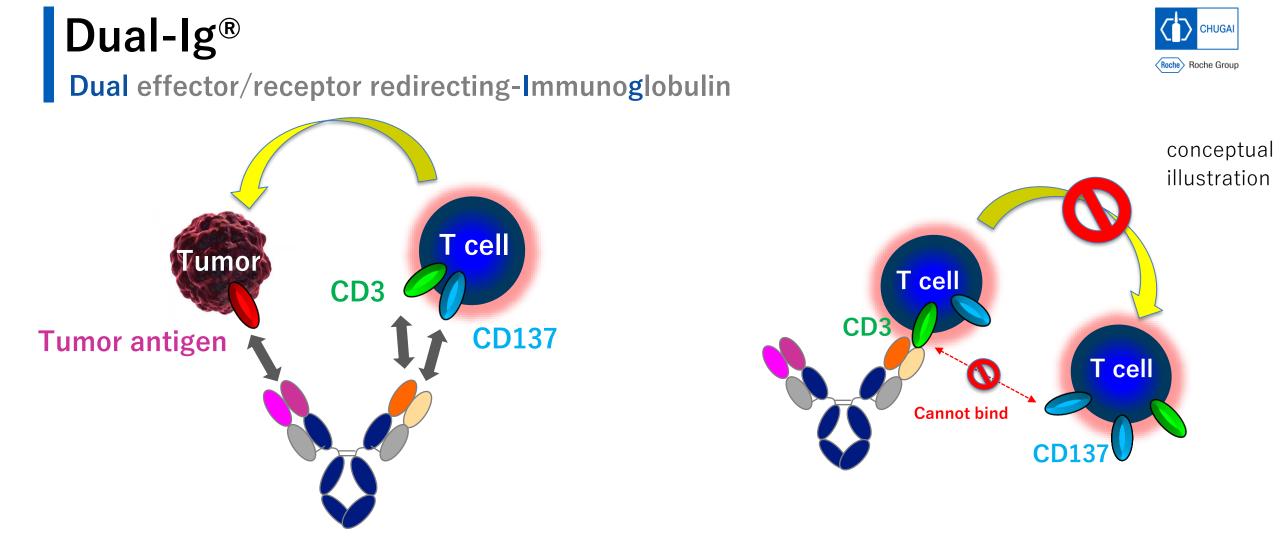




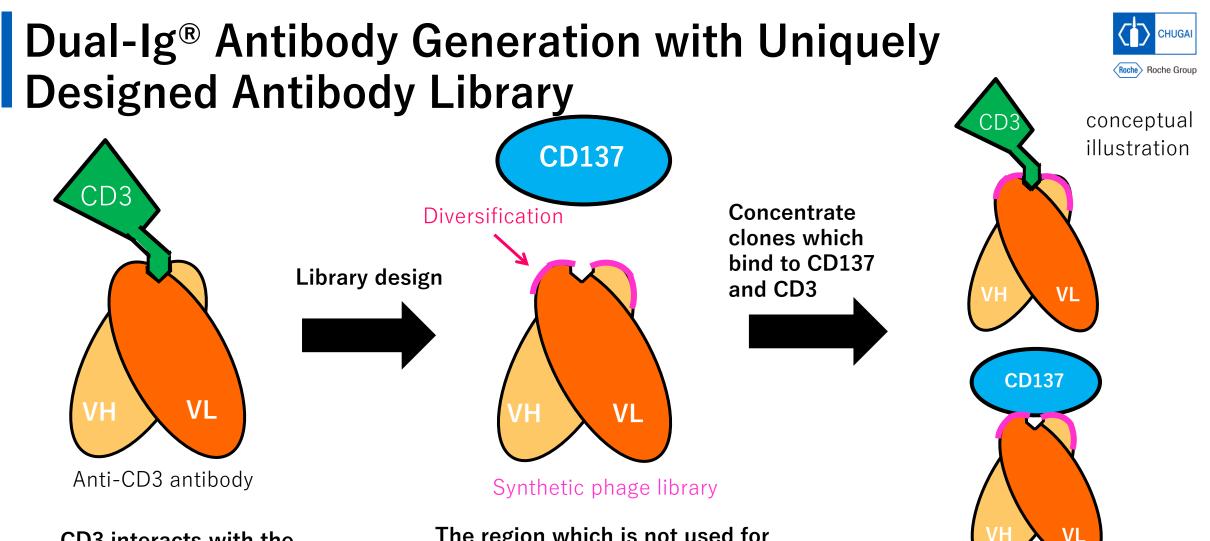




Dual-Ig[®] is expected to induce costimulation signal by cross-linking CD137 only in the presence of tumor antigen, in addition to CD3-mediated activation



Dual-Ig[®] binds to CD3 and CD137 with T cell binding Fab. It is designed to avoid the binding to CD3 and CD137 simultaneously, which would result in CD3-mediated activation and CD137-mediated costimulation of T cell.



CD3 interacts with the interface of VH and VL with its N-terminal region,

VH: Variable domain, Heavy Chain VL : Variable domain, Light Chain

The region which is not used for CD3 recognition can be used for CD137 binding by diversifying the region.

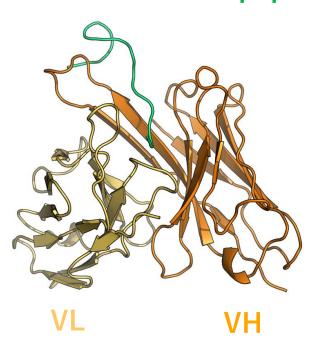
Antibodies which bind to CD3 and CD137 were generated from this synthetic library

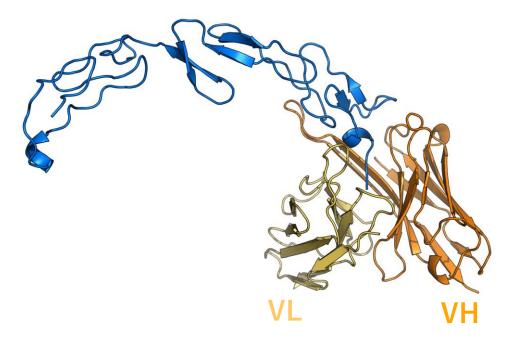
CD3-Recognizing Paratope is Overlapped with CD137-Recognizing Paratope



CD3 N-terminal peptide

Bio International presentation material (modified)





CD137

Dual-Ig[®] is strictly designed not to bind to CD3 and CD137 simultaneously by utilizing the paratope overlapping with CD3-recognizing paratope.

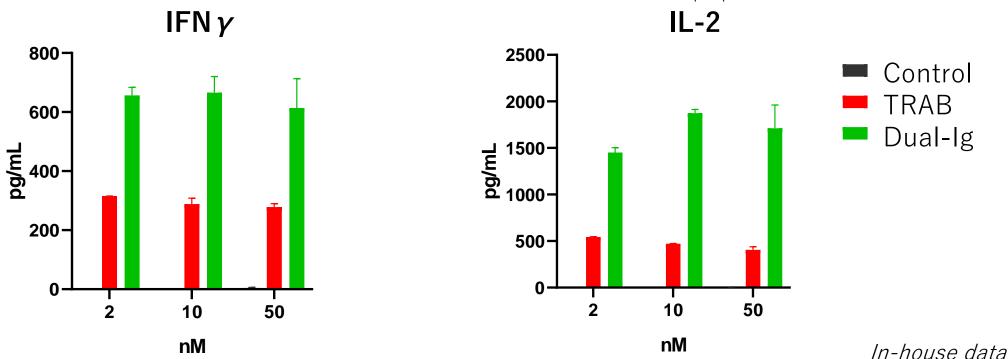
Paratope: the region of an antibody with which the antibody recognizes and binds to an antigen

Dual-Ig[®] Induced Th1 Cytokines 2-3 Fold Higher than TRABTM Cytokines were measured after and



Cytokines were measured after antibodies were added into culture medium where human PBMC and cancer cells expressing tumor antigen were cocultured.

PBMC: peripheral blood mononuclear cell

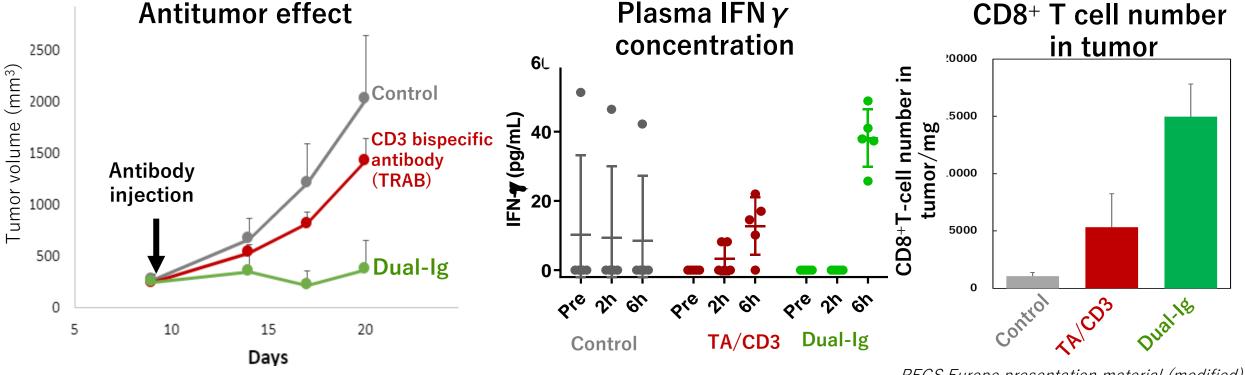


Dual-Ig[®] induces Th1 cytokines in the presence of tumor antigen-expressing cells more than TRAB[™]. (IFN γ is an essential cytokine for antitumor effect and IL-2 for T cell survival.)

Dual-Ig[®] Shows Antitumor Effect by Increasing CD8⁺ T Cells More than CD3 Bispecific Antibody



Tumor volume, IFN γ concentration and CD8+ T cell number were measured after antibodies were administered in mouse tumor-transplanted mice.



Tumor bearing hCD3/hCD137 Tg mouse

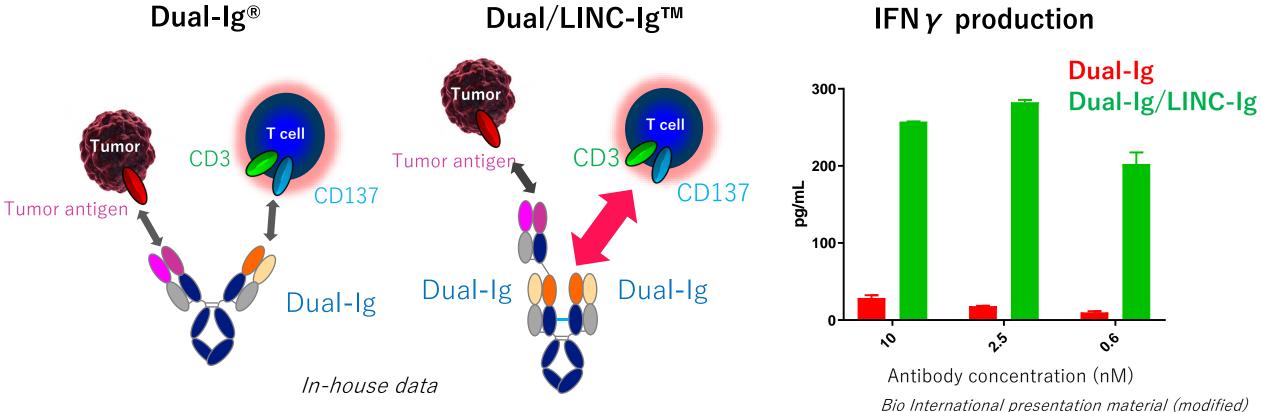
PEGS Europe presentation material (modified)

Dual-Ig[®] shows antitumor effect by increasing CD8+ T cells more than CD3 bispecific antibody (TRAB[™]).

Dual/LINC-Ig[™] Further Enhanced Antitumor Effect



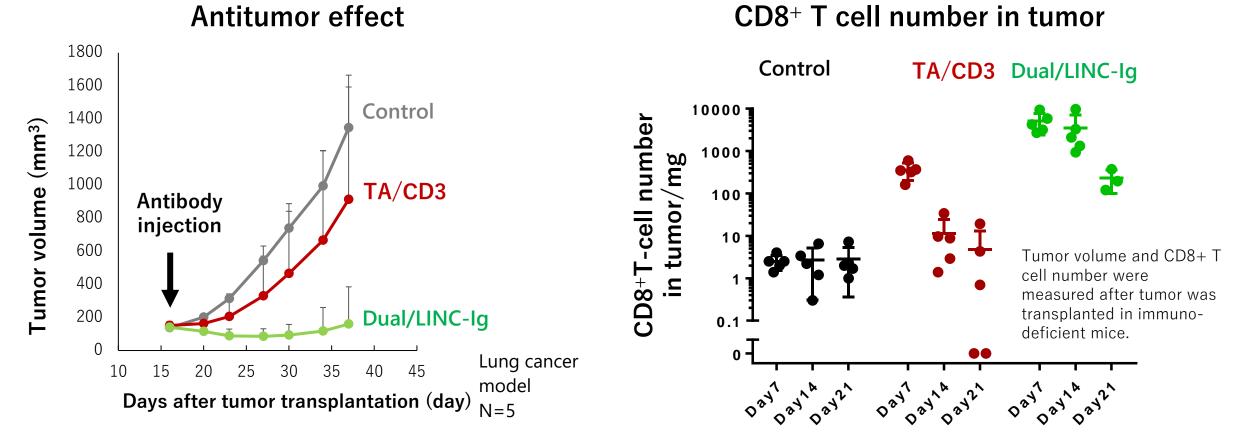
Tumor volume, IFN γ concentration and CD8+ T cell number were measured after antibodies were administered in mouse tumor-transplanted mice.



Dual/LINC-Ig[™] has two Dual-Ig[®] cross-linked with LINC-Ig[™], with which Dual/LINC-Ig[™] can enhance cytotoxicity by inducing enhanced CD3/CD137 signal into T cell.

Dual/LINC-Ig[™] Shows Antitumor Effect by Increasing CD8+ T Cells More than CD3 Bispecific Antibody

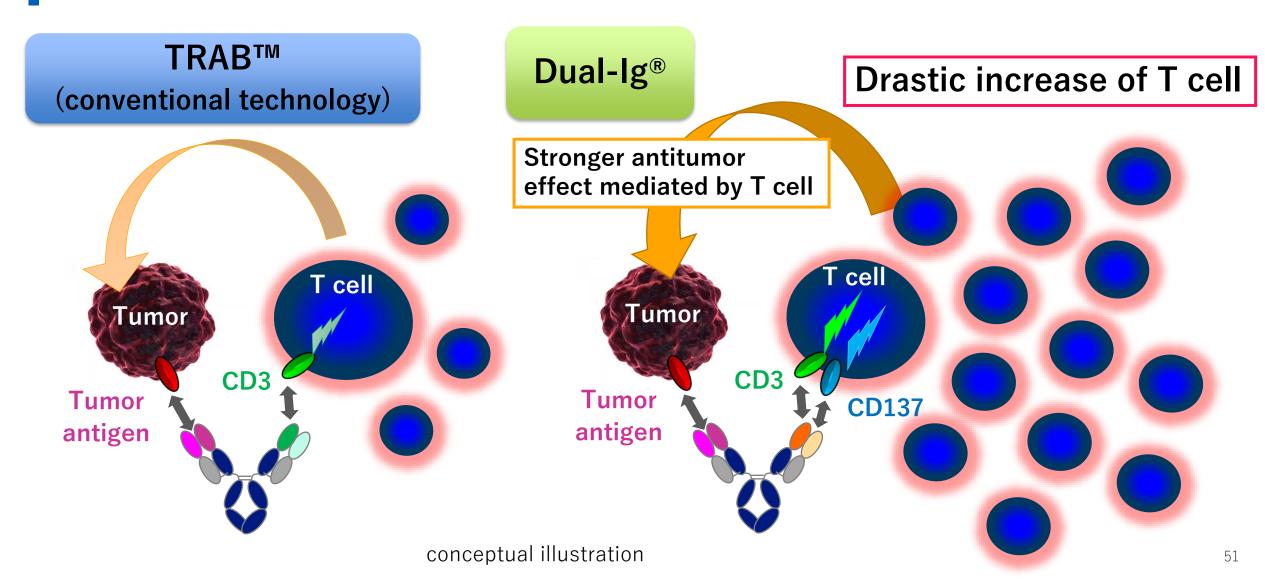
In-house data



Dual/LINC-Ig[™] increased CD8⁺ T cells by 10 to 1000-fold and showed antitumor efficacy in a preclinical model in which CD3 bispecific antibody (and Dual-Ig[®]) did not show tumor retardation.

Dual-Ig[®] Enables Drug Discovery Against Cancer with Limited T Cell Infiltration by Drastically Increasing Number of T Cell





The Current Status of Dual-Ig[®] Application



- Currently have two projects applying Dual-Ig® at GLP-TOX stage.
- Several projects in combination with Switch-Ig[™] at research stage.

Project	Technology	Cancer type	Stage
А	Dual-Ig [®]	Lung cancer etc	GLP-TOX
В	Dual/LINC-Ig™	Lung cancer etc	GLP-TOX
С	Dual-Ig [®] etc	Lung cancer etc	Lead Optimization
D	TRAB/Dual-Ig	Colorectal cancer etc	Lead Optimization
E	TRAB/Dual-Ig & Switch-Ig™	Various cancer types	Lead Identification
F	TRAB/Dual-Ig & Switch-Ig™	Various cancer types	Lead Identification
G	TRAB/Dual-Ig & Switch-Ig™	Various cancer types	Lead Identification

[®]Registered trademark in Japan by Chugai Pharmaceutical Co., Ltd. (Tokyo, Japan)

 Another project, different from Dual-Ig[®] at GLP-TOX stage, utilizing the nature of antibody binding to multiple antigens with a single Fab.

Update on Antibody Engineering Technologies Agenda

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Dual-lg[®] Next Generation T cell Bispecific Technology

LINC-Ig[™] Agonistic Activity Enhancing Technology



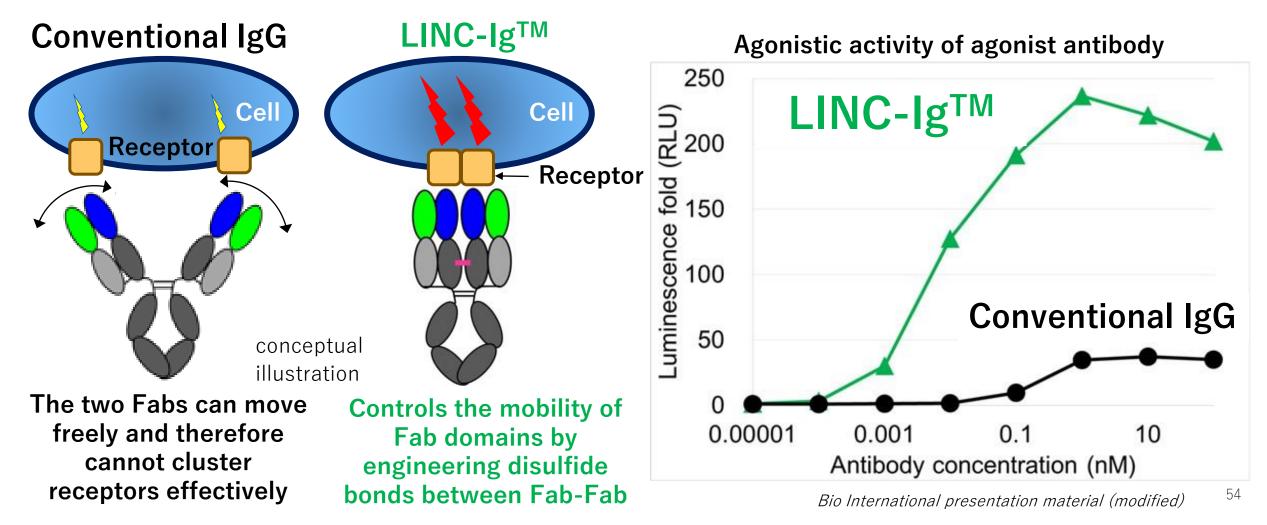
O4 MALEXA™ Antibody Design by Machine Learning

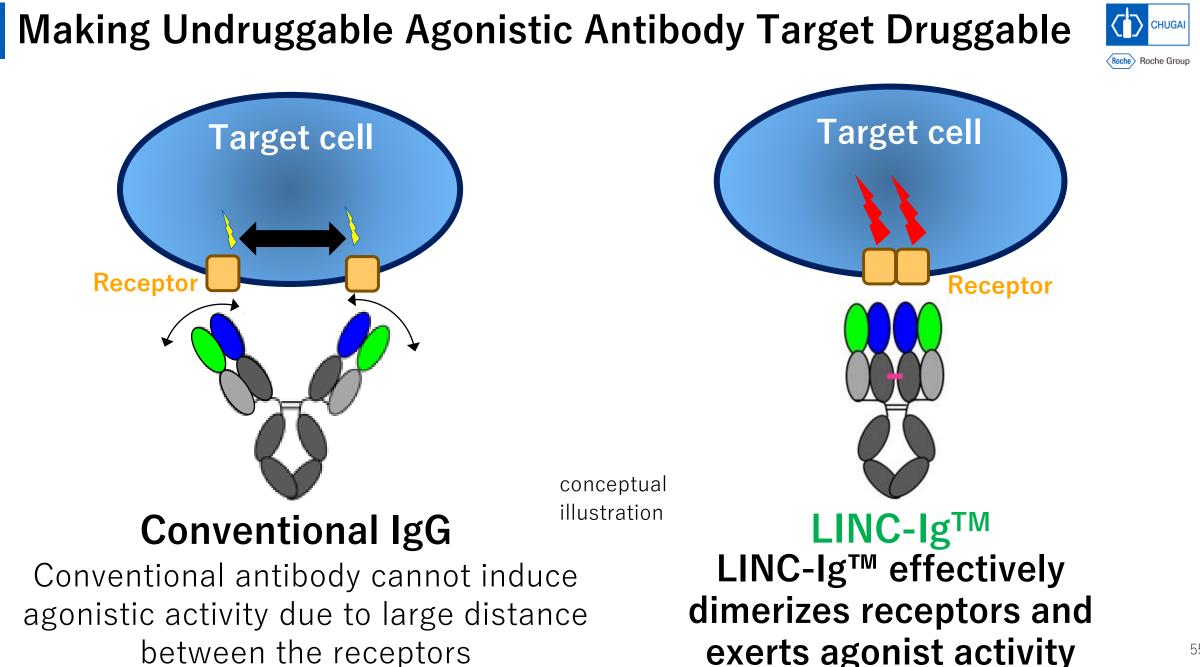
LINC-Ig™



LINCed-Immunoglobulin

Enhances agonistic activity of antibody by controlling spatial mobility of 2 Fabs





Update on Antibody Engineering Technologies Agenda

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Dual-Ig[®] Next Generation T cell Bispecific Technology

LINC-Ig[™] Agonistic Activity Enhancing Technology

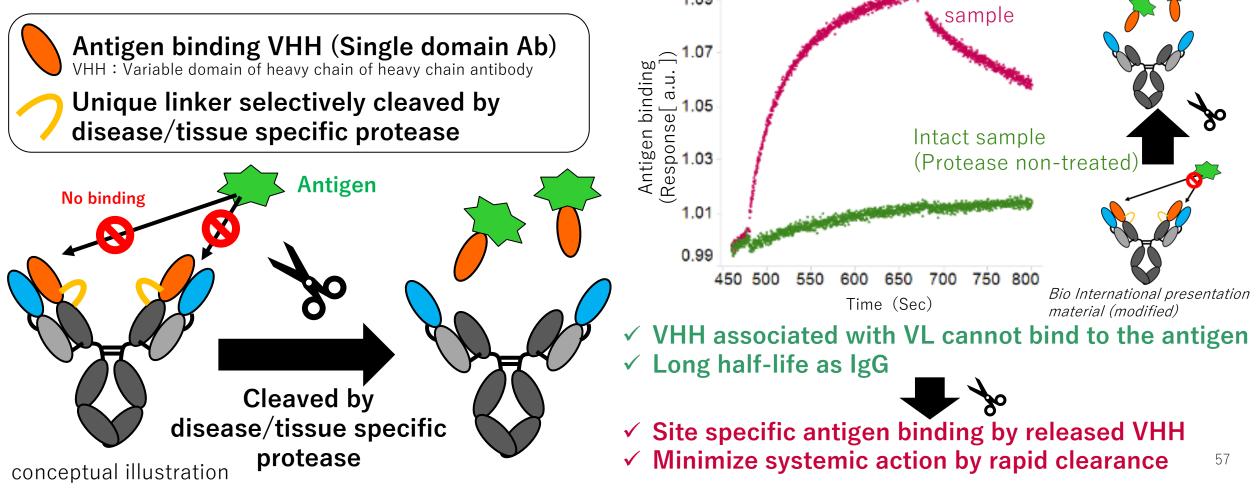
PAC-Ig[™] Disease/Tissue Specific Protease Activatable Antibody Technology

Antibody Design by Machine Learning



Protease ACtivated-Immunoglobulin

Technology to create antibody which can bind to the target only after cleavage by protease specifically present at disease/tissue



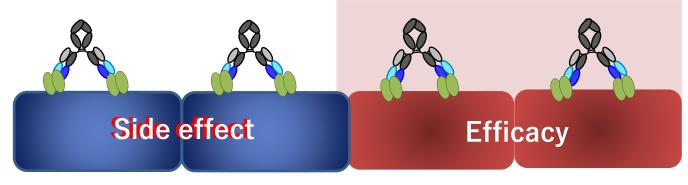


Making Undruggable Target Druggable



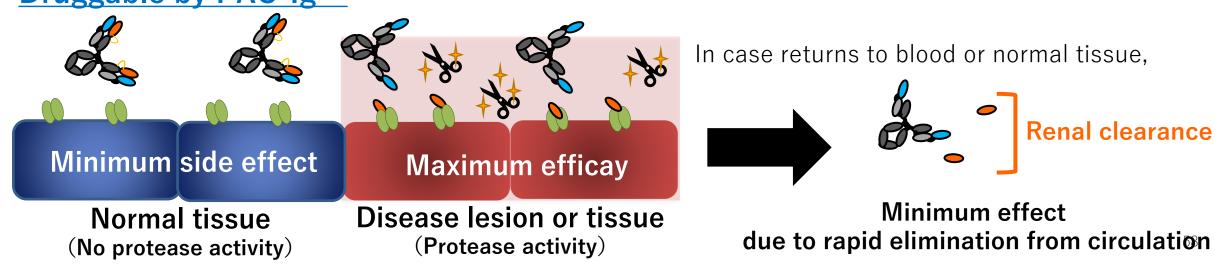
Enabling spatiotemporal control of antibody function by engineering antibody to be activated after cleavage by protease (protease plays a key role for homeostasis and progression of disease)

Undruggable by conventional antibody



conceptual illustration

Druggable by PAC-Ig[™]



Update on Antibody Engineering Technologies Agenda



Dual-Ig[®] Next Generation T cell Bispecific Technology

LINC-Ig[™] Agonistic Activity Enhancing Technology



02

Disease/Tissue Specific Protease Activatable Antibody Technology

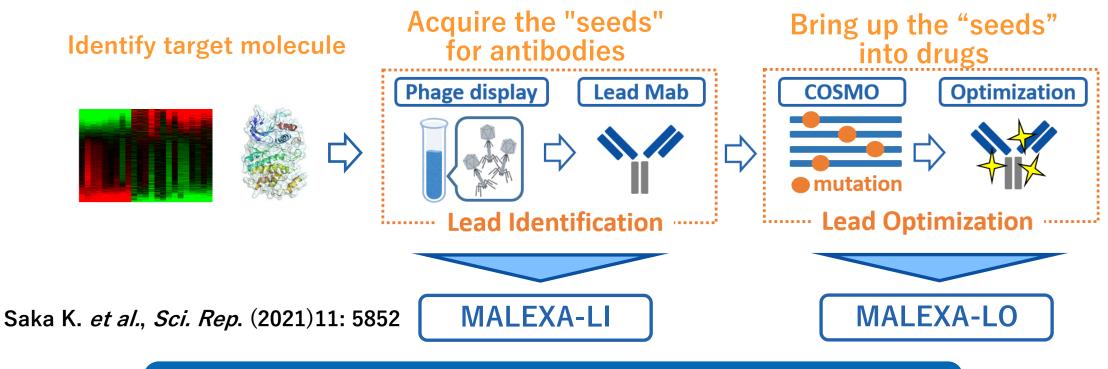
MALEXA™ Antibody Design by Machine Learning





MALEXA: <u>Machine</u> <u>Learning x</u> <u>Antibody</u>

Antibody Drug Discovery Process and Application of MALEXA™

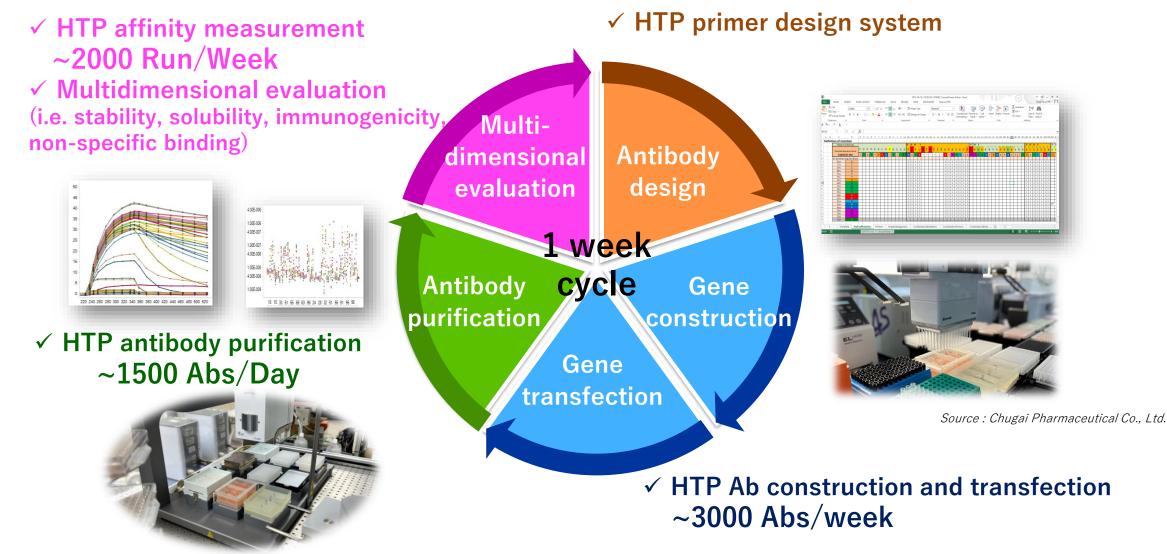


Need to design and develop process-specific machine learning algorithms

Multidimensional Antibody Optimization System



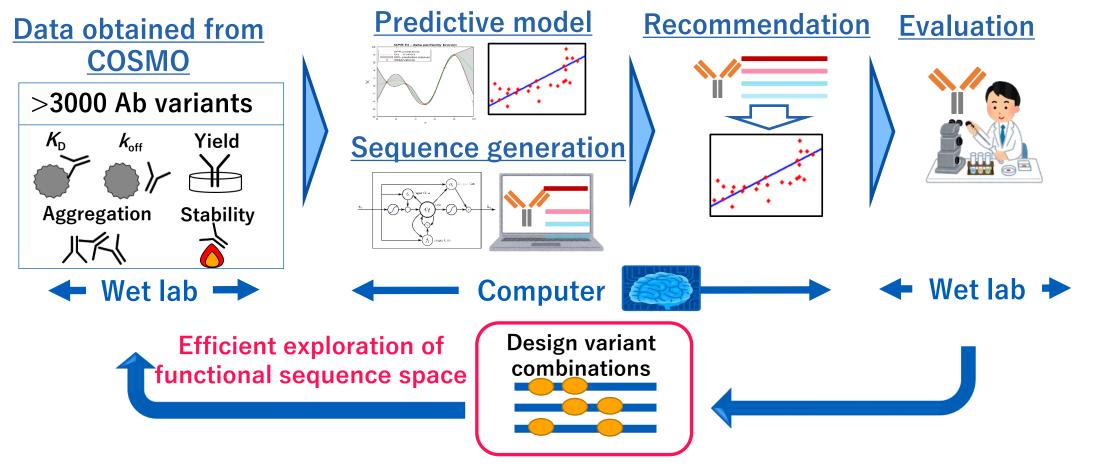
COSMO: <u>CO</u>mprehensive <u>S</u>ubstitution for <u>M</u>ultidimensional <u>O</u>ptimization



MALEXA-LO: Leveraging Machine Learning for Multi-Dimensional Antibody Optimization



Starting with comprehensive single-mutation data (COSMO), design high-performance antibody variants through repeated rounds of machine learning-based prediction and experimental evaluation.

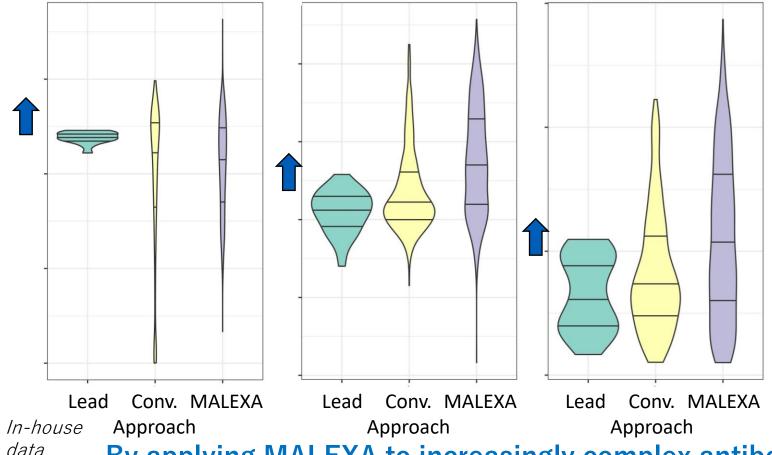


MALEXA-LO Can Predict Antibodies with Better Properties than by the Conventional Approach The violin plots show the binding character

Unique binding characteristics

Inhibition activity

Antibody yield



The violin plots show the binding characteristics, inhibition activity, and antibody yield, measured *in vitro*, for each category of antibodies.

MALEXA (959 antibody variants)

Conventional approach (677 antibody variants)

Lead antibody

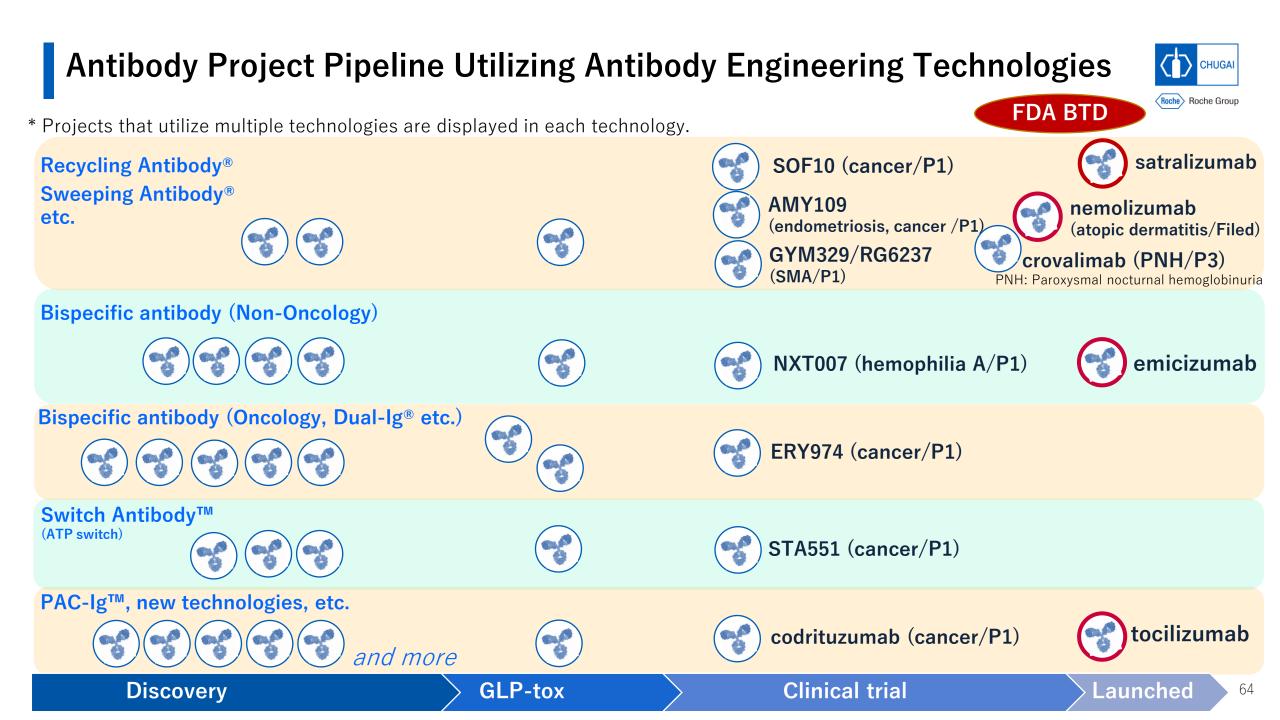
MALEXA predicted better sequences than the conventional researcher-led design approach.

Further improve the system to include various parameters such as PK, immunogenicity and physicochemical properties.

By applying MALEXA to increasingly complex antibody drug design, increase the productivity of drug discovery research and the quality of drug candidates.

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Corporate Communications Dept.

For Media: Media Relations Group

- Tel: +81 (0)3-3273-0881
- E-mail: pr@chugai-pharm.co.jp
- Person inTomoko Shimizu, Chisato Miyoshi,charge :Shumpei Yokoyama, Kaho Izumi, Mari Otsuka

For Investors: Investor Relations Group		
Tel :	+81 (0)3-3273-0554	
E-mail:	ir@chugai-pharm.co.jp	
Person in charge:	Takayuki Sakurai, Hideki Sato, Tomoyuki Shimamura, Sachiyo Yoshimura, Yayoi Yamada	



INNOVATION BEYOND IMAGINATION